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CMH REPORT TO THE COMMUNITY

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*transformation*  
*It's a new day in regional healthcare*

**CMH**  
Community  
Memorial Hospital



## 2013: A YEAR OF DRAMATIC CHANGE

*We must become the change we want to see* — MAHATMA GANDHI



2013 has been a year of dramatic changes, new relationships and important achievements. Here are some highlights from last year:

**COMPLETION OF MAJOR CONSTRUCTION PROJECT.** We reached the end of our three-year construction project, the largest construction project in our history. In size and scope, it surpassed the project to build the original hospital in the 1950s.

**A NEW PARTNERSHIP.** Hospitals in our region have been working on creating a new entity—tentatively named “Wilderness Health”—to coordinate services, purchasing, contracting and participate in collaborative quality initiatives. We’ll share more about this as it evolves.

**COMMUNITY HEALTH NEEDS ASSESSMENT.** Led by Carlton County Public Health, CMH participated in a community health needs assessment. The assessment concluded that obesity, mental health, and drug use were the top three health priorities for our region; we are determining how CMH can work to address these important health concerns.

**CMH LEVEL IV TRAUMA CENTER DESIGNATION.** We received our recertification as a Level IV Trauma Center, which represents maintaining and, in our case, exceeding, standards set for facilities within Minnesota to provide coordinated services to those individuals experiencing serious and immediate health events.

**NEW DIALYSIS CLINIC COMING SOON.** Rehabilitation Services: PT, OT, and Speech Therapy will move to a vacated space at Sunnyside Health Care Center. We’re excited to announce a new Dialysis Clinic will open in Rehab Services’ former space—the first dialysis clinic to be located right here in our county.

We’ve made many changes to our operations in the past three years to reduce costs and align our resources with the services most desired by our patients. I believe we have created a sustainable model, and we look forward to opportunities to live our mission in new and exciting ways. Thank you to those we serve—it’s a privilege to work toward creating a healthier community for all of us. In good health,

— RICK BREUER, CEO/ADMINISTRATOR



**“We have created a model which is sustainable and desirable, and we look forward to the opportunities we have to live our mission in new and exciting ways in the years ahead.”**

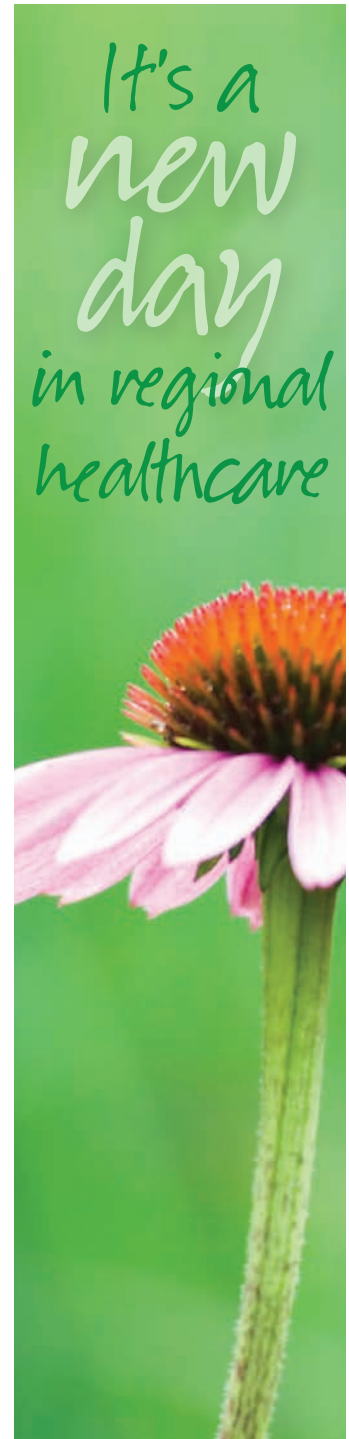
## COMMUNITY MEMORIAL HOSPITAL REPORT TO THE COMMUNITY

SOURCES OF FUNDS	2011	2012	2013
Patient and resident service revenue	\$42,700,693	\$43,882,628	\$43,940,134
Other operating and non-operating revenue	825,228	1,077,239	905,080
<b>Total sources of funds</b>	<b>\$43,525,921</b>	<b>\$44,959,867</b>	<b>\$44,845,214</b>

USES OF FUNDS	2011	2012	2013
Salary, wages, benefits	\$26,631,307	\$26,904,746	\$28,726,393
Purchased services	2,551,288	2,260,520	2,183,281
Professional fees	3,535,805	4,144,700	4,085,927
Supplies	5,810,869	6,213,416	5,692,699
Depreciation, interest, and working capital	3,091,769	3,425,171	1,732,187
Other operating expense	1,904,883	2,011,314	2,424,727
<b>Total uses of funds</b>	<b>\$43,525,921</b>	<b>\$44,959,867</b>	<b>\$44,845,214</b>

CMH STATISTICAL VOLUMES	2011	2012	2013
Hospital admissions	1,193	1,051	1,102
Adjusted admissions	4,780	4,495	4,641
Patient days	4,091	3,937	4,139
Average length of stay (days)	3.43	3.75	3.76
Surgeries	2,066	2,240	2,079
Laboratory tests	187,014	201,618	192,298
Emergency room visits	13,574	13,764	13,056
CT scans	3,550	3,664	3,549
Newborn deliveries	77	61	89
Sunnyside resident days	28,442	27,321	24,232
Imaging procedures	7,851	8,064	7,758
Physical therapy visits	32,917	35,130	33,741

COMMUNITY BENEFITS	2011	2012	2013
Uncompensated care	\$4,461,836	\$5,079,576	\$5,671,035
Donations	9,397	12,475	10,481
Minnesota Care tax	374,817	430,394	400,800
State hospital and nursing home surcharge	511,733	482,320	515,004



## COMMUNITY MEMORIAL HOSPITAL TEAM

### *Community Memorial Hospital Mission*

The mission of Community Memorial Hospital is to improve and enhance the health and well being of individuals and our community through education, prevention, treatment and intervention.

#### ADMINISTRATIVE TEAM

##### CEO/Administrator

Rick Breuer

##### Chief Financial Officer

Brad Anderson

#### CHAPLAINS

Reverend Dennis Morreim

Mary Beck

#### 2014 CMH BOARD OF DIRECTORS

Nate Sandman, *Chair*

Pam Grover, *Vice Chair*

Dr. Steven Vopat, *Secretary*

Kelly Johnson, *Treasurer*

Dr. David Luehr

Robert Nelson

Kevin Toboleski

Alvin Alm

Rebecca Ahlstrand

#### CHIEF OF MEDICAL STAFF

Jessica Woodward-Lavan, MD

*Raiter Clinic*

#### ACTIVE MEDICAL STAFF

Vicki Anderson, MD

Shelly Breyen, MD

Joanna Burns, MD

Marla Dewitt, MD

Chad Fey, MD

Mark Gregerson, MD

Victoria Puumala Heren, MD

Charles Kendall, MD

Joseph F. Lemker, MD

David Luehr, MD

Dana Malkovich, MD

Brance Modin, MD

Clinton Moen, MD

Skott Nielsen, MD

Megan O'Connell, MD

Pete Olsen, MD

Daniel Palmquist, MD

Leslie Riess, MD

Kenneth Ripp, MD

James Rogers, MD

James Ryan, MD

Erin Louks Smith, MD

Mollie Stapleton, MD

Lorraine Turner, MD

Kara Underwood, MD

Arne Vainio, MD

Paul Vollmar, MD

Steven Vopat, MD

Jessica Woodward-Lavan, MD

#### Our Emergency Department grows.

In 2013, Dr. Chad Fey of the CMH Emergency Department was joined by doctors Pete Olsen and Kara Underwood, both full-time physicians. We also welcomed nurse practitioner Valerie Roberts. Additional doctors will be added in 2014.



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